



**LOWELL, MASSACHUSETTS**  
**MANUFACTURING COMMUNITY ROUNDTABLE**  
**February 20, 2014**  
**110 Canal Street, Lowell, MA**

***DRAFT AGENDA***

- 8:00 AM    **Registration and Coffee**
- 8:30        **Introduction and Opening Remarks**
- *Bernard F. Lynch*, City Manager, City of Lowell—Host and Master of Ceremonies
  - *Rodney M. Elliott*, Mayor, City of Lowell —Welcoming Remarks
  - *David Lloyd*, Director, U.S. Environmental Protection Agency, Office of Brownfields and Land Revitalization (*invited*) — EPA and the Investing in Manufacturing Communities Partnership (IMCP)
- 9:00        **How to Successfully Locate and Expand Manufacturing in Gateway Cities: The Private Perspective (Panel Discussion)**
- Moderator: *Theresa Park*, Director of Economic Development, City of Lowell
- *Matt LeBretton*, Vice President of Public Affairs, New Balance
  - *Phil Stewart*, Vice President of Manufacturing, Rapid Micro Biosystems
  - *Dr. Stephen McCarthy, Ph.D.*, Co-Director, Massachusetts Medical Device Development Center, University of Massachusetts, Lowell
  - *Salvatore Lupoli*, Founder & CEO, The Lupoli Companies
- 10:30      **Break**
- 10:45      **Manufacturing Lowell: Successful Partnerships with Federal and State Partners in the Hamilton Canal District and Ayer’s City Industrial Park**
- *Adam Baacke*, AICP, Assistant City Manager/Director, City of Lowell
  - *Abby Goldenfarb*, Vice President, Trinity Financial
- 11:15      **Roundtable Conversations**
- Small group discussions about how to promote manufacturing reuse in Lowell, primarily in two key areas of the city that are undergoing revitalization. Participants will identify current assets and challenges, and potential resources and partnership opportunities.
- **Ayer’s City Industrial Park**  
Co-Facilitators: *Sarah Brown*, Environmental Officer, City of Lowell, and *Jack Healy*, Mass Manufacturing Extension Partnership

- **Hamilton Canal District**

Co-Facilitators: *Craig Thomas*, Urban Renewal Project Manager, City of Lowell, and *Matthew Suchodolski*, U.S. Economic Development Administration, (*invited*)

12:30 PM **Lunch**

1:00 **Lunch Keynote Speaker:** *The Honorable Niki Tsongas* (MA-3)  
Introduction by *Curt Spalding*, Administrator, EPA Region 1

1:30 **Key Solutions Panel Discussion**

Key decision-makers from the regional, state, and federal levels will discuss issues and action items from the Roundtable Conversations and potential resources available to address key challenges

Facilitator: *Charlie Bartsch*, Special Advisor on Economic Development, U.S. EPA

- *Eric Nakajima*, Massachusetts Executive Office of Housing and Economic Development
- *Dan Marsh*, National Development Council
- *State Senator Eileen Donoghue*
- *David Lloyd*, U.S. EPA Office of Brownfields and Land Revitalization (*invited*)
- *Ken Goode*, MassDevelopment

2:45 **Next Steps and Closing Comments**

*Bernard F. Lynch*, City Manager, City of Lowell

3:00 **Adjourn**

*Sponsored by the U.S. Environmental Protection Agency, Office of Solid Waste & Emergency Response and U.S. EPA Region 1 in partnership with the City of Lowell, The Lowell Plan, Inc., the Greater Lowell Chamber of Commerce, and the Merrimack Valley Chamber of Commerce*